## IMPACT FEES - 2013

Engineer's Perspective

Don Olsen, S.E. Epic Engineering P.C.

Attorney's Perspective

David B. Hartvigsen Smith Hartvigsen PLLC





# IMPACT FEES



## What is an Impact Fee?

- Means of an Agency Funding Infrastructure Due to Growth
- Monetary Payment from Developers or Users to Agency



## Why Use Impact Fees?

- Transfers Costs of New Infrastructure to New Users
- Provides Capital Funding for Needed Projects Caused by Growth



## When not to use Impact Fees:

- Operation & Maintenance
- General Overhead
- Existing System Deficiencies
- General Operation
- Operations or Facilities not Caused by Growth



## How to Adopt an Impact Fee

10 Steps for any Agency to Follow



### - Steps 1 through 10 -

- Notice-Plan to Adopt or Amend Impact Fee Facilities Plan (IFFP)
  - That an impact fee facilities plan will be proposed or amended
  - Describing or mapping the area of IFFP
  - Publish the notices on the Utah State Public Notice Website
  - Private entity publishes the same but under the public entity local general purpose government

### - Steps 1 through 10 -

#### 2. Impact Fee Facilities Plan (IFFP)

- Identify existing development/facilities
- Identify future growth
  - When
  - Where
  - What type
- Quantify existing facilities
- Determine current level of service



### - Steps 1 through 10 -

#### 2. Impact Fee Facilities Plan (IFFP) Continued -

- Determine excess capacity
  - if excess capacity, establish a method or "basis" for which new development purchases this capacity.
- Determine impacts that future growth will cause on existing system
- Calculate costs of future facilities



### - Steps 1 through 10 -

#### 2. Impact Fee Facilities Plan (IFFP) Continued -

- Ensure Proposed IFFP identifies
  - Demands upon public facilities by new development
  - Means by which the agency will meet those demands
  - Public facilities required for a planned school district or charter school
- IFFP considers all revenue sources
- Calculate the cost of needed improvements
- Certification of person generating IFFP



### - Steps 1 through 10 -

- 3. Public Notification and Public Hearing of Impact Fee Facilities Plan (IFFP)
  - Give notice to hold public hearing
    - 10 days before hearing
  - Generate summary of written analysis of IFFP
  - Place in public library
  - Hold public hearing
    - Adopt IFFP



### - Steps 1 through 10 -

- 4. Notice of Preparation of an Impact Fee Analysis (IFA)
  - That a impact fee analysis will be proposed or amended
  - Describing or mapping the area of IFA
  - Publish the notices on the Utah State Public Notice Website
  - Private entity publishes the same but under the public entity local general purpose government



### - Steps 1 through 10 -

#### 5. Impact Fee Analysis (IFA)

- How impact fee was calculated
- How level of service will be maintained
- How costs are reasonable related to development
- Existing capacity
  - How capacity will be consumed
  - Shows how existing costs will be recouped.
  - Shows costs related to new development
  - Certification of person generating IFA



### - Steps 1 through 10 -

- 6. Public Notification and Public Hearing of Impact Fee Analysis (IFA)
  - Give notice to hold public hearing
    - 10 days before hearing
  - Generate summary of written analysis of IFA
  - Place in public library
  - Hold public hearing
    - Adopt IFA



### - Steps 1 through 10 -

#### 7. Impact Fee Enactment (IFE) - Ordinance

- Schedule (takes effect in 90 days)
- Provision authorizing adjustment of fee due to unusual circumstances
- Allows credits
- Calculation, basis and presentation of impact fee

## 8. Public Notification and Public Hearing of IFE

- Copies of:
  - Written impact fee analysis
  - Summary of written analysis for lay person
  - Impact fee enactment



- Steps 1 through 10 -
- 9. Hearing

10. Adoption



## Impact Fee Management

### - Accounting Required -

- Keep records of impact fees collected
  - Who paid fees
  - How much was paid
  - Which fund
  - What development
- Keep separate ledger account for each account
  - Interest bearing
- Keep records and ledger showing when money was spent and what for



## Impact Fee Management

- Accounting Required Continued -
- Money can only be spent or encumbered on projects listed in the Impact Fee Facilities Plan (IFFP)
  - Encumbered: "pledge to retire debt", allocation to a current purchase order or contract
  - Yearly budget review
- Money can only be held for six years after collection



## Impact Fee Management

### - Accounting Required Continued -

#### End of year reports

- Beginning and ending fund balances
- Monies that were spent on which project
- Schedule of when money was spent

#### Audit reports

- In format required by State Auditor
- Certified by agency's chief financial officer
- Transmit to State Auditor each year



### - Engineering Perspective Issues –

- Agency's wanting to add projects not in the IFFP
- Wanting engineer to make recommendation on the LOS (Level of Service)
- Agency's providing accurate accounting of money spent
- Design life of IFFP
  - 6 years, 10 years, 20 years, or build out
- Identifying existing system deficiencies
  - Agency's want impact fee to pay for deficiencies
  - -How often to update (5 to 6 years)



### Attorney's Prospective



#### The Trigger

- New Development needs to buy into Existing System Capacity and pay its fair share of New Infrastructure
- There was no methodology for setting impact fees
- Numerous impact fee disputes arose and several cases reached the Utah Supreme Court

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 Banberry Development v. South Jordan City (1981) established standards and relevant factors to be considered

#### The Timeline

- 1995 Utah Impact Fee Act passed by the Legislature
- 1997 Deadline for complying with the Act
- 1997 thru 2010 the Act was amended each and every year
- 2002 The Act was amended to apply to private culinary water providers in addition to governmental entities
- 2011 The Act completely reformatted
- 2012 Amendments filed, but ...
- 2013 House Bill 224



#### The 2011 Rewrite

- Reorganized Act in a more logical and readable format
- Mostly intended as cosmetic rather than substantive changes
- Some terminology changed, most notably "Capital Facility Plans" became "Impact Fee Facility Plans"
- Some new definitions
- Streamlined notice requirements via the Utah Public Notice Website
- May only use actual costs incurred in valuing existing facilities



#### The 2011 Rewrite – cont'd.

- Certification by person preparing the Impact Fee Facilities
   Plan expanded
- Certification added for person preparing the Impact Fee Analysis
- Remedies added and clarified the appeals process



#### The 2012 & 2013 Amendments (2013 HB 224)

- Adds new definitions for
  - "Level of Service"
  - "Private Entity"
- (Better) clarifies which sections apply to Private Entities
- Adds required "Level of Service" elements to the IFFP
- Adds an "Advisory Opinion" option prior to enactment of Impact Fees
- Makes technical corrections
- Effect Date May 14, 2013



#### The 2014 Amendments ???

- After 17 consecutive years of amendments or attempted amendments, what's left to change?
  - Peer Review Requirements?
  - Application to Sale of Water Company Shares?
  - "Safe Harbor" Impact Fees?
  - Statewide Development Standards?
  - Other Substantive Changes?



#### **The Court Cases**

- The annual amending of the Act is evidence of continued and widespread disagreement over Impact Fees
- Complaints are frequently made to entities imposing Impact Fees
- There are numerous inquiries to the Ombudsman
- This is the perfect recipe for extensive litigation & many court decisions ...



#### The Facts

- 100-150 Inquiries to the Ombudsman per year
- 3 5 Advisory Opinions by the Ombudsman
- 1 Audit Report by the State Auditor since 1995
- \_\_\_\_ Arbitrations following involvement of the Ombudsman
- 0 1 Lawsuits following involvement of the Ombudsman
- — <sup>0</sup>
   — Reported court rulings directly on Impact Fees imposed since the Impact Fees Act was enacted in 1995



#### The Explanation

- If the Act was followed, the matter is resolved at the Ombudsman review level in favor of the entity imposing the fees
- If the Act was not followed, the entity fixes the problem, charges the correct fees, and the parties move forward
- There's no one left with an need to go to court



#### **The Most Common Complaints**

- Level of Service issues
- Valuation of existing infrastructure
- Infrastructure includable in the Impact Fees Facilities
   Plan
- How Impact Fees are expended
- Types of Impact Fees most frequently at issue:
  - Parks
  - Open Space
  - Public Safety
  - Environmental Mitigation



#### The Summary

- The goal of impact fees is to fairly and reasonably allocate costs between existing users and future users
- Comply with the requirements of the Act
- Have a reasonable basis for your assumptions and calculations
- If it needs to be changed or corrected, the sooner the better
- Refund overpayments promptly
- No penalties unless Advisory Opinion issued against you and you also lose in court – Attorneys Fees may be assessed



## Impact Fees

### **Developer's Prospective**



## Impact Fees – Questions?

#### Contact Information

Don Olsen, P.E.
Epic Engineering, P.C.
801-955-5605
www.epiceng.net
dolsen@epiceng.net

David B. Hartvigsen
SMITH HARTVIGSEN, PLLC
801-413-1600
www.smithhartvigsen.com
david@smithhartvigsen.com



